

No.	Recommendation	Lead Officer	Comments / Proposed Actions	Timeframe
	<p>extended services.</p> <p>The roadshows should take place throughout the year 2011, and may be organised in conjunction with existing events which will involve key extended services stakeholders, such as schools, parents, governing bodies and extended services providers.</p> <p>KCC Cabinet Members for Education and for Communities are encouraged to continue to champion extended services, and to deliver speeches emphasising the importance and the benefits of these services.</p>		<p>schools and the local commissioning of services have meant that schools have been organising themselves into smaller groupings and clusters.</p> <p>Proposed action: The Corporate Director and Cabinet Member for Education Learning and Skills write to all Head Teacher and Chairs of Governors emphasising the importance and benefit of extended services to school improvement and their pupils.</p>	<p>October 2011.</p>
3.	<p>The Kent Children's Trust should put greater emphasis on extended services in the priorities and outcomes of the new Children and Young People's Plan, to reflect the numerous benefits extended services bring to children and young people in Kent's vision for the future.</p> <p>One key outcome that the new Plan should include is to ensure that local consortia are formed throughout the County to provide more efficient and effective extended services. The model of extended services consortium adopted may vary, ranging from a social enterprise, a model delivered wholly or in part by private businesses or a traded service where</p>	<p>Joy Ackroyd Kent Children's Trust Partnership Manager</p>	<p>The Kent Children's Trust is in the process of agreeing a new Children and Young People's Plan, however given funding cuts and local constraints, priorities in year one have been limited to Safeguarding and Emotional Wellbeing and Mental Health. In year 2-3 the plan seeks to address broader issues where the work of extended schools will be extremely important. However given the redirection of funding to schools, this will be dependent on individual or groups of schools</p>	<p>Not applicable.</p>

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	schools and partners can buy discrete packages of support or consultancy		<p>agreeing to fund extended school provision.</p> <p>Proposed action: No further action be taken.</p>	
4.	Representatives of schools' governing bodies and headteachers in newly formed consortia in Kent are strongly encouraged to undertake extended services training. The training should provide support to develop extended services provision, should offer guidance to undertake the Quality in Extended Services accreditation scheme, and should highlight the numerous benefits that extended services bring for schools and for the wider community	Sean Carter, Extended Learning Manager	<p>Training to school staff and Governing Bodies continues to be available and is ongoing.</p> <p>Proposed action: The training available to schools continues to be promoted via existing regular communications to Head Teachers and Governing Bodies.</p>	Ongoing
5.	<p>KCC's Education and Communities Directorates should produce a DVD providing information and guidance about extended services, and emphasising the benefits of these services.</p> <p>All governors of primary, secondary and special schools in Kent are strongly encouraged to view this DVD in an effort to encourage more extended service provision in the County.</p>	Sean Carter, Extended Learning Manager	Proposed action: A web based training and support site be developed that includes video footage providing information and guidance about extended services and activities.	December 2011
6.	The Managing Director of KCC's Children, Families and Education Directorate should write to Ofsted and urge the organisation to retain	Sue Rogers, Head of Standards	Senior Officers have been involved in feeding into the consultation processes	

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	<p>“community cohesion” as one of the focus areas for inspection in its revised assessment framework.</p>	<p>and School Improvement.</p>	<p>established by Ofsted into a revised inspection framework for schools. Although it is extremely unlikely that “community cohesion” will remain as an explicit focus area current proposals indicate Ofsted do intend to form their judgements that will take into account “the spiritual, moral, social and cultural development of pupils” and pupils “behaviour and attitudes towards others, and respect for other young people and adults”.</p> <p>Proposed action: Officers continue to actively feed into the development of the revised Ofsted inspection framework for schools.</p>	<p>On going to April 2012.</p>
<p>7.</p>	<p>Primary, secondary and special schools, together with all organisations and agencies providing extended services in the County, should form local consortia to offer more efficient, effective and sustainable extended services to their communities.</p> <p>The Select Committee recommends that each consortium funds one post for an Extended</p>	<p>Sean Carter, Extended Learning Manager</p>	<p>In light of the national policy changes for schools and the relationship with the local authority, schools have been coming together to form themselves into small groupings and clusters in order to consider joint planning and commissioning of services, etc. At the same</p>	<p>Ongoing.</p>

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	<p>Services Consortium Coordinator to manage extended services provision in the consortium. The model adopted to run each consortium may vary, depending on the needs and priorities of the community.</p> <p>The Extended Services Team should give high priority to supporting schools and other organisations to identify suitable Extended Services Consortium Coordinators for appointment, and in setting up consortia across the County by August 2011.</p>		<p>time, discussions and work are ongoing around the work and arrangements of the Local Boards.</p> <p>The Extended Learning Manager wrote to all schools in May 2011 (once their budgets for 2010/11 were known) inviting them to consider employing a co-ordinator locally beyond August 2011. The Extended Learning Team are in discussion with interested groups of schools, and are considering various models that best suit the needs of each grouping.</p> <p>Proposed action: Support continues to be provided to groups of schools coming together and looking to share a Consortium Co-ordinator post.</p>	
8.	The Children, Families and Education Directorate should employ, for a period of one year at most, ideally four Extended Schools Development Managers, to provide Extended Services Consortium Coordinators with initial strategic guidance and support, and to ensure	Sean Carter, Extended Learning Manager	Following the formal consultation process carried out for the Extended Learning Team a small strategic team, consisting of 8 posts has been retained until 31 st August 2011. Opportunities to	Ongoing.

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	that newly formed consortia can operate in a sustainable manner.		<p>develop into a traded service will be explored and undertaken during this time.</p> <p>Proposed action: The strategic team provide initial strategic guidance and support to the groupings who decide to employ a Consortium Co-ordinator to ensure that work can be undertaken locally in a sustainable manner.</p>	
9.	<p>One of the first tasks of each, newly appointed Extended Services Consortium Coordinator should be to organise a genuine and comprehensive consultation with the local community to identify extended services needs and to plan provision accordingly in the consortium.</p> <p>Extended Services Consortium Coordinators are strongly encouraged to share existing good practice to plan effective extended services provision.</p> <p>The newly appointed Extended Services Consortium Coordinators should also deal with any legal and operational issues, such as safeguarding and caretaking in the evenings, which may prevent the smooth provision of</p>	Sean Carter, Extended Learning Manager	<p>Proposed Action: Where Consortium Co-ordinators are employed, the strategic Extended Learning Team encourage and support the co-ordinators to:</p> <p>(i) organise a genuine and comprehensive consultation with the local community to identify extended services needs and to plan provision accordingly in the consortium;</p> <p>(ii) share existing good practice to plan effective extended services provision;</p> <p>(iii) also deal with any legal and</p>	Ongoing.

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	extended services.		operational issues, such as safeguarding and caretaking in the evenings, which may prevent the smooth provision of extended services.	
10.	The Kent Youth Service should ensure that Community Youth Tutors spend the agreed proportion of their time in schools and in the wider community, in order to ensure that all Kent youth can benefit from their service.	Nigel Baker, Head of Youth Service.	The work of the Community Youth Tutors is recognised, and all Service Level Agreements between the Youth Service and host schools have recently been reviewed. These posts are protected in the proposed Service Transformation model for Kent Youth Service.	Ongoing
11.	The Extended Services Consortium Coordinators should ensure that the transport available in each consortium is shared and is used for extended services purposes. The Coordinators are also encouraged to produce timetables for extended services transport, and to organise training for minibus drivers, if needed.	Sean Carter, Extended Learning Manager	Proposed Action: Where Consortium Co-ordinators are employed, the strategic Extended Learning Team encourage the co-ordinators and local consortia to consider how transport available in each consortium is shared and is used for extended services purposes.	Ongoing
12.	KCC should extend the use of the Kent Freedom Pass to include all 16 to 19 year olds in full-time secondary education or non advanced Further Education.	Tim Read, Head of Highway Transportation	The extension of the Kent Freedom Pass was discussed at Full Council meeting on 17 th February 2011, where it was agreed that no such extension	Ongoing (to September 2012)

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			<p>would be made due to the financial implications. Since then a review group under the chairmanship of Mike Whiting has been considering KCC's future post-16 transport policy.</p> <p>Proposed action: Further action will be reported in due course.</p>	
13.	KCC should seek to persuade rail travel operators in Kent to incorporate off-peak rail travel into the Kent Freedom Pass, enabling more young people to access extended services facilities.	Tim Read, Head of Highway Transportation	<p>Proposed action: KCC does not propose to seek approval from the Department for Transport to incorporate off-peak rail travel into the Kent Freedom Pass scheme, as the need to offset the lost revenue would mitigate against the proposals KCC has presented to the Department for Transport in the Rail Action Plan for Kent for inclusion in the new Integrated Kent Franchise from April 2014.</p>	Not applicable.
14.	KCC's Education and Communities Directorates should provide £50,000 for each Kent District for the financial year starting in April 2011 to support newly formed consortia and to strengthen existing extended service provision in the County's local communities. This District-based funding will enable KCC Members of each District to establish the most appropriate and equitable ways of distributing	Sean Carter, Extended Learning Manager	<p>In light of the current financial pressures on the County Council it will not be possible to implement this recommendation, or even a lower amount specifically for this purpose.</p> <p>Proposed action: No further action on this recommendation</p>	Not applicable.

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	resources according to local priorities and extended services needs.		are undertaken.	
15.	All consortia should consider the introduction of a charging regime for some of the extended services activities they offer, in order to promote the sustainability of such activities. The profits from such activities should be expected to be re-invested solely into extended services provision.	Sean Carter, Extended Learning Manager	Proposed action: Where Consortium Co-ordinators are employed, the strategic Extended Learning Team encourage and support the co-ordinators to introduce a charging regime for some of the extended services activities they offer, in order to promote the sustainability of such activities	Ongoing.
16.	Extended Services Consortium Coordinators should build strong relationships with their local communities and secure the support of volunteers to promote the variety and sustainability of extended services into the future.	Sean Carter, Extended Learning Manager	Proposed action: Where Consortium Co-ordinators are employed, the strategic Extended Learning Team encourage the co-ordinators to build strong relationships with their local communities and secure the support of volunteers to promote the variety and sustainability of extended services into the future.	Ongoing.
17.	KCC should devise a voucher-based scheme that entitles the bearers to access some extended services activities free of charge. Vouchers would be given by Coordinators to extended services volunteers – including	Sean Carter, Extended Learning Manager	In view of the current budgetary constraints and the reduction in staff numbers it is suggested that it will not be feasible to establish and administer such a scheme at	Ongoing

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	children and young people - in recognition of their contribution.		<p>a county wide level. It may however be possible to arrange such schemes at a local level, and / or link in to proposals contained in the recently published Giving White Paper from Central Government,</p> <p>Proposed actions:</p> <ul style="list-style-type: none"> (i) Due consideration be given to this proposal when the outcome of the Giving White Paper becomes known; (ii) Where Consortium Co-ordinators are employed, the strategic Extended Learning Team encourage the co-ordinators to devise a voucher-based scheme that entitles the bearers to access some extended services activities free of charge 	
18.	Extended Services Sustainability Officers and School Improvement Partners should – as a central part of their duties - urge all schools within newly formed extended services	Sean Carter, Extended Learning Manager	The Quality in Extended Services accreditation scheme continues to be promoted and support to schools provided. To date (June	Ongoing

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	consortia in Kent to undertake the Quality in Extended Services accreditation scheme.		<p>2011) 152 Kent schools have achieved the status (either individually or as part of a group) and 106 schools are currently working towards accreditation and expected to achieve by October 2011.</p> <p>Proposed Action: Officers continue to promote and encourage schools to undertake the Quality in Extended Services and / or similar accreditation schemes.</p>	